Customer R&D

"Most companies spend far too much of their innovation budgets on traditional product and technology R&D, and far too little on customer R&D. This course presents and develops the concepts of customer R&D and shows how to develop a successful customer-centric innovation program. Learn how to develop a customer R&D program that drives your product and technology R&D. The result is a competitively dominant learning advantage on the needs of customers and how best to meet them. This competitive advantage turns out to be selfreinforcing: once a company establishes it, it becomes greater and stronger over time, leaving competitors ever further behind. The company thus produces sustainable profitable growth and superior shareowner returns."

> From "Customer Centric" course description, Wharton School of Business, University of Pennsylvania, December, 2005.

From Chapter 8 of **Get Out of the Way!** How to Manage Development of Timely, Innovative, and Relevant Products by John V. Levy, Ph.D.